



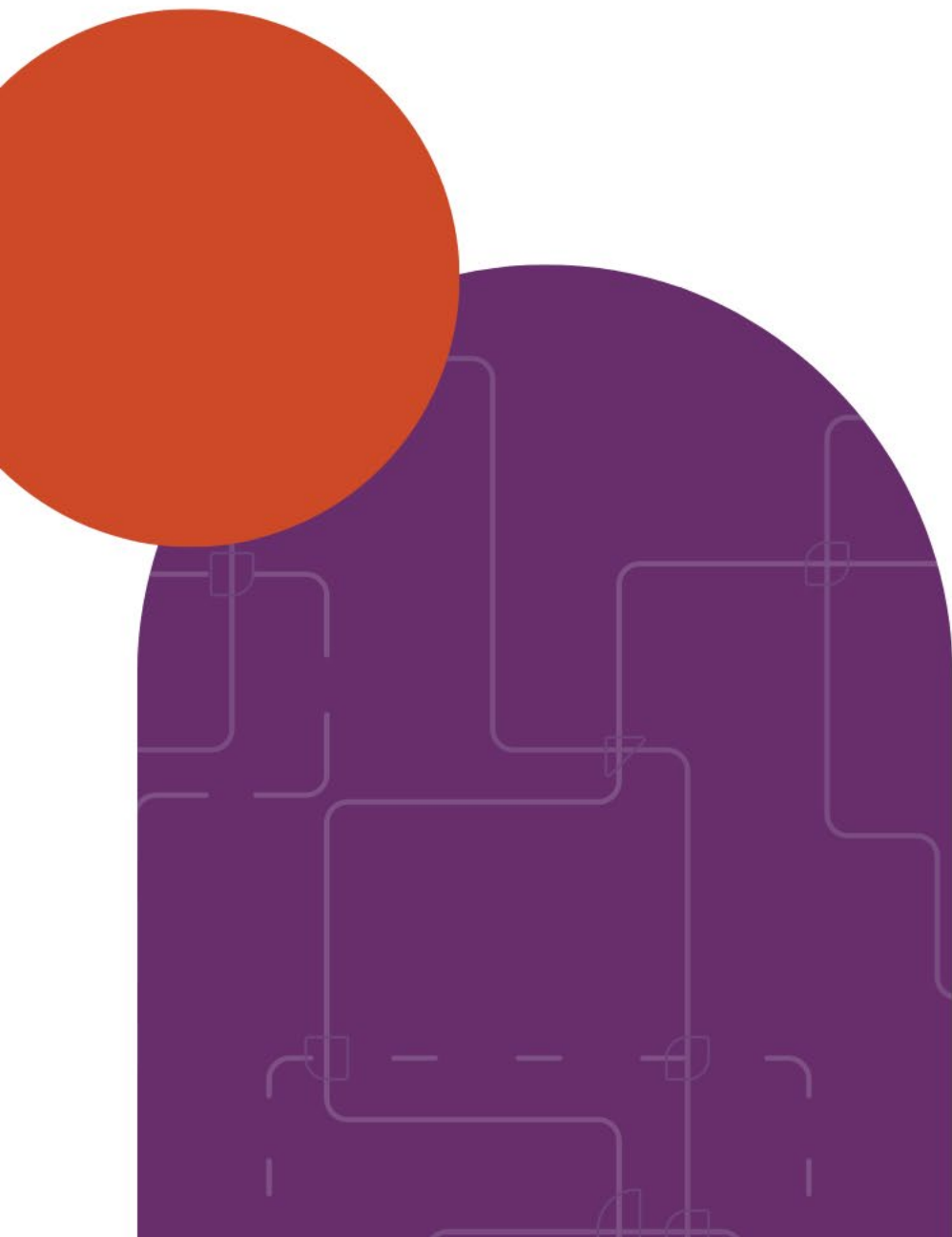
CTSA Coordination,
Communication, &
Operations Support

July 27, 2026
2:30-3:30pm ET

Steering Committee Meeting

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Infuzion® Deloitte.





Agenda

Time	Topic	Speaker(s)
2:30pm – 2:35pm	Welcome & Announcements	Michael Kurilla Grace McComsey
2:35pm – 2:45pm	Fall Annual Program Meeting Updates	Amanda Scott
2:45pm – 3:05pm	WG Report Out: Translational Impacts	Kristi Holmes, Emmanuel Tetteh



CTSA Coordination,
Communication, &
Operations Support

Presented By: Amanda Scott

Fall Annual Program Meeting Update

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2026 Fall CTSA Program Annual Meeting

September 23-25 (Steering Committee Sept 22) | Marriott Marquis Washington, DC

From Discovery to Impact: Advancing the Translational Pathway

Registration now open for Fall Meeting: [Agenda - 2026 Fall CTSA Program Annual Meeting](#)

Room block available at Marriott Marquis, Washington DC.

- Make your [reservation](#) before the room block closes on August 31

Hub Attendance

- Up to 9 attendees per hub
- Hub limit does not include TIN meeting participants, General Session speakers, Poster Presenters, Steering Committee, or Fall Planning Committee members
- Hub Administrators and TIN meeting registration will be managed separately

Full details available on the [2026 Fall Meeting webpage](#)



EC Day: Connecting Enterprise Committees Around Shared Translational Science Priorities

Wednesday, September 23rd

EC Plenary Session 9am-12pm

Theme: Translational Science in a Changing Research Environment: Innovation, Trust, and Human Connection

Work Force Development EC Meeting
1pm -3pm

Integration Across the Lifespan EC Meeting
1pm – 3pm

Collaboration & Engagement EC
3:30pm – 5:30pm

Biostatistics, Biomedical Informatics & Data Science EC
3:30pm -5:30pm

- **New** in 2026, EC day opens with a joint plenary session that brings all Enterprise Committees together for a joint session focused on cross-pollination, consortium-wide priorities, and practical take-home value for CTSA hubs.
- **Plenary Session Theme: *Translational Science in a Changing Research Environment: Innovation, Trust, and Human Connection***
- Individual Enterprise Committee sessions are planned in the afternoon

EC Plenary Session Planning Committee Volunteers

Joan Nagel, NCATS Tom Radman, NCATS • Nichole Carlson, BIDS EC Jodi Lapidus, BIDS EC • Tricia Piechowski, C & E EC Elisabeth de la Rosa, C & E EC • VJ Periyakoil, Integration EC Chester Koh, Integration EC • Vicki Ellingrod, WFD EC Judy Cannon, WFD EC • Kerry James, CCOS Lenore Roca, CCOS

Thank you!

2026 Fall CTSA Program Annual Meeting

Draft Agenda

Tues, Sep 22

Steering Committee Mtg.
1:00pm – 5:00pm

Full agenda here:
[Agenda - 2026 Fall
CTSA Program
Annual Meeting](#)

Weds, Sep 23 (EC Day)

All-EC Plenary Session
9:00am -12:00pm

TIN Meeting
9:00am – 1:00pm

**Enterprise Committee
Mtgs.**
1:00pm -3:00pm
3:30pm – 5:30pm

**Hub Administrators
Meeting**
1:30pm – 5:30pm

Thurs, Sep 24 Day 2

Sessions 1-5
9:00am -5:30pm

Keynote:
Karim Mikhail, FDA

Poster Session
3:00pm – 4:30pm

UL1/UM1 PI Meeting
6:00pm – 7:30pm

Fri, Sep 25 Day 3

Sessions 6-7
9:00am – 10:15am

Fireside Chat:
Jay Bhattacharya, NIH

NCATS Session / Closing
12:00pm – 1:15pm
1:15pm – 1:45pm

Gen Session Topic Areas:

- AI use cases in real-world research
- Innovative trial designs
- Research Expansion into rural areas
- Workforce development and research staff career pathways
- Scaling recruitment services and infrastructure



2026 Fall CTSA Program Annual Meeting

Poster Session

20 Years of CTSA Impact - Past, Present, and Future

- Each hub may submit one poster, highlighting a project related to the theme
- Posters must align with one of the Translational Science Benefits Model (TSBM) domains:
 - Clinical
 - Community
 - Economic
 - Policy*
- The focus of this year's poster session is to showcase demonstrable impact in translational science and highlighting the contributions of CTSAs.
- **This is not a juried poster session.**

Poster Submissions open July 14 at 9:00 am ET
and close August 31 at 11:59pm

[Link for Poster Submission guidelines](#)

** Hubs submitting to this category must clearly indicate that research was what the CTSA grant supported and NOT any advocacy or legislative influence activities. Per the [NIH Grants Policy statement](#), hubs should pay special attention to reporting/describing activities focused on reporting Policy and Legislative Impacts under the TSBM model or any aspect of a NIH funded CTSA grant. However, no grant funds including personnel costs may be used for activities.*





CTSA Coordination,
Communication, &
Operations Support

Presented By: Kristi Holmes &
Emmanuel Tetteh

Report: Translational Impacts Working Group

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CTSA Translational Science Impacts Working Group

Closeout Report Out to CTSA Steering Committee

July 27, 2026

TSI-WG co-leads:



Emmanuel Tetteh, MD, MPH
Washington University



Kristi Holmes, PhD
Northwestern University



Working Group Goals

1. **Establish and reinforce a Translational Science Impact (TSI) Community of Practice** for CTSA evaluators, administrators, communicators, investigators, trainees, and other relevant roles in CTSA hubs. This will be a welcoming setting for all, with regular opportunities to connect, share, and inspire.
2. **Develop impact resources to assess TSI efforts** across the CTSA hubs, and then communicate these findings.
3. **Inform, develop, and disseminate evaluation tools, strategies, methods, and best practices** to assess and communicate TSI in Clinical and Translational Science. Make these resources widely and openly available to support sharing and work among the CTSA hubs.
4. **Provide a forum to discuss TSI** and address key TSI challenges (e.g., identification and characterization of translation, strategies to address barriers to translating knowledge to impact, effective mechanisms for dissemination and implementation of translational impacts in other settings) and disseminate this knowledge.
5. **Seed future TSI collaborations** and activities and advance the state of the art in TSI.

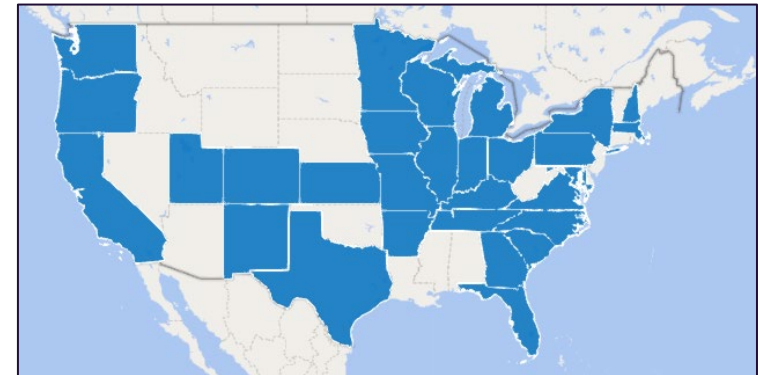
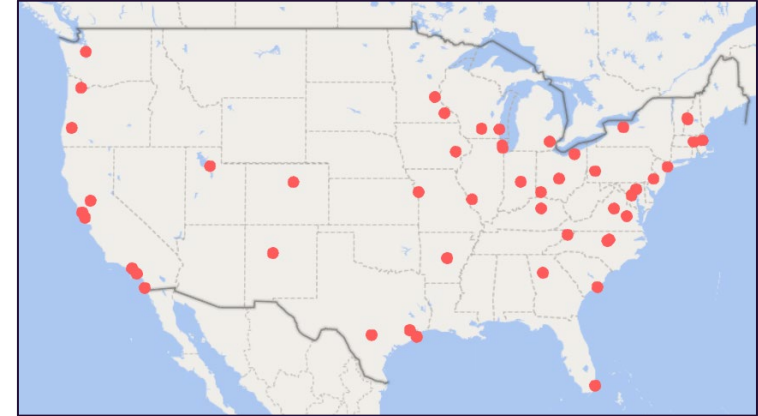
Translational Impacts Working Group

165 members from 62 CTSA Hubs & 1 community member from East Tennessee State University

Boston University Medical Campus
Case Western Reserve University
Cincinnati Children's Hosp Med Ctr
Columbia University Health Sciences
Dartmouth
Dartmouth College
Duke University
East Tennessee State University
Emory University
Harvard Medical School
Howard University
Indiana University
Johns Hopkins University
Mayo Clinic Rochester
Medical College of Wisconsin
Medical University of South Carolina

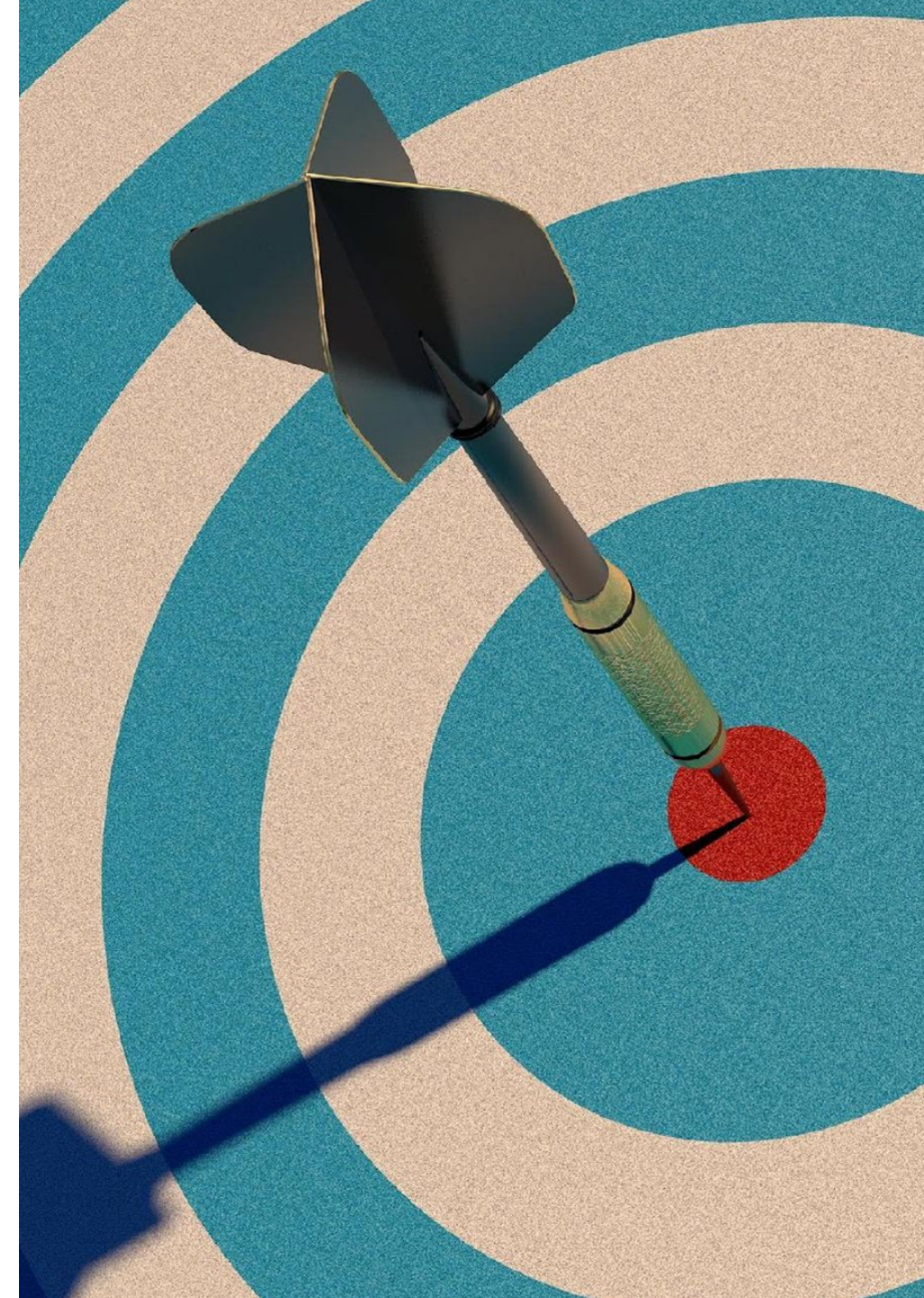
Medical College of Wisconsin
Medical University of South Carolina
New York University School of Medicine
Northwestern University
Ohio State University
Oregon Health & Science University
Pennsylvania State University
Stanford University
Tufts University Boston
University of Arkansas For Med Scis
University of California
University of California At Davis
University of California Irvine
University of California Los Angeles
University of California San Diego
University of California, San Francisco

University of Cincinnati
University of Colorado Denver
University of Houston
University of Illinois At Chicago
University of Iowa
University of Kansas Medical Center
University of Kentucky
University of Massachusetts Med Sch Worcester
University of Miami School of Medicine
University of Michigan At Ann Arbor
University of Minnesota
University of New Mexico Health Scis Ctr
University of North Carolina Chapel Hill
University of North Carolina Chapel Hill
University of Pennsylvania
University of Pittsburgh At Pittsburgh



Accomplishments

1. **165** members from **62** CTSA Hubs
2. Established the three task groups, recruited leaders and teams
3. Built an Impact Repository that is currently used across the CTSA consortium
4. Held a 2-day impact summit which brought together CTSA teams, community partners, and NCATS
5. Held a Translational Impact scientific session at 2026 ACTS Meeting
6. Network synergy with the newly formed CTSA Impact Coordinating Group



Translational Impacts Working Group Deliverables

1. Impact Instrument Task Group

Leads: Joe Hunt (Indiana U); Alyson Eggleston (Penn State); Lixin Zhang (Case Western)

Collaborative development of resources to support assessment of Translational Science Impact activities and methods across the CTSAs, including impact metrics/plans across hubs and frameworks used to identify impact; survey, logic model, manuscript and other other resources expected

- **Develop definitions for key terms related to impact assessment.**
- **identify develop and validate impact instruments, tools, and processes.**
- **Promote consistency and comparability.**
- **Empower stakeholders with actionable insights.**
- **Facilitate knowledge sharing and best practices.**

A logic model guides the group's work

Guiding Structure:

A shared logic model connects the group's activities to anticipated products, uptake, and longer-term impact.

Translational Impacts Working Group Deliverables

Task Group Reports and Outputs

Output	What it contributes
Terms of Reference	Defined the task group's charge, scope, operating approach, and intended products.
Logic Model	Connected task group activities and deliverables to anticipated short- and longer-term translational impact assessment outcomes.
Landscape Inventory Report	Documented impact frameworks, instruments, metrics, data sources, and assessment approaches reported as being used across CTSA hubs .
Reactive Request Report	Examined the types of impact-related information evaluators are asked to provide, including distinctions between proactive or “push” reporting and responsive or “pull” requests .
Shared Impact Vocabulary	Developed clearer definitions for key translational science impact terms and identified areas where greater conceptual rigor and consistency are needed.
Framework and Instrument Repository	Organized reported frameworks, instruments, tools, and resources into a searchable structure or taxonomy to support future sharing and refinement.
Impact Instrument Inventory/Appendix	Curated instruments and approaches reported by participating hubs, while distinguishing established use from formal validation.
Closeout Report and Dissemination Products	Synthesized the task group's methods, findings, deliverables, limitations, and recommendations for the Evaluators Group and broader CTSA community.

Translational Impacts Working Group Deliverables

Impact Evaluation Terms of Reference

Recognizing that consistent terminology is fundamental to rigorous evaluation practice, the Task Group developed the Evaluation Terms of Reference to establish a shared vocabulary for translation science evaluation across the CTSA Consortium.

Recognizing that certain concepts are foundational to translational science impact evaluation, the Task Group selected a subset of the vocabulary to develop common definitions to support impact evaluation. Those core terms include:

- Evaluation
- Impact
- Impact Evaluation
- Evaluation Framework
- Evaluation Plan
- Common Metrics
- Attribution
- Contribution

Translational Impacts Working Group Deliverables

Landscape Inventory

Process

The Task Group developed a structured, cross-institutional inventory of the frameworks, instruments, platforms, data sources, and reporting workflows currently used to assess translational science impact.

The analysis included 74 tool or approach records from 22 CTSA and affiliated institutions. Entries were classified by instrument type, function, data source, implementation context, adoption year, barriers, and mitigation strategies. This approach documented existing evaluation capacity while identifying opportunities for greater coordination, comparability, and reuse across hubs

What We Learned:

- Emerging convergence, persistent local variation
- Multiple evidence sources are required:
 - Common inputs included surveys, REDCap, administrative data, bibliometric sources, qualitative data, internal trackers, and progress reports.
 - No single instrument or platform addresses the full range of impact-reporting needs.
- Substantial capacity exists, but it is dispersed
- Relatively new evaluative infrastructure with a median adoption year of 2022
- Shared architecture is the next developmental step

Translational Impacts Working Group Deliverables

Reactive Requests Survey

Process

The Task Group developed and administered a REDCap-based survey to characterize the unplanned, high-priority evaluation requests received by CTSA hub evaluation teams during the preceding 12 months.

Respondents reported on nine request categories, including impact summaries, scholarly productivity, community impacts, facility use, financial outcomes, external reporting, and network analysis. For each request, the survey captured the request's origin, intended audience, lead time, deliverable format, data sources, tools, complexity, and implementation context.

What We Learned

- Leadership-facing demand dominates, especially broad impact summaries (63%) and scholarly productivity analyses (57%).
- Reactive requests compress evaluation timelines, with many due within 10 days and 20 requiring turnaround in fewer than three days.
- Decision-ready briefs, slides, memos, and data extracts are needed more often than formal reports or dashboards.
- Most requests are moderately complex but methodologically ad hoc, with TSBM used in only eight documented cases.
- Producing answers requires assembling evidence across fragmented data systems and sources.
- Teams usually deliver but absorb the disruption through shifted priorities, rapid mobilization, and unresolved data and measurement gaps.

- 33 respondents reporting at least one reactive request
- 58 completed request-category modules

Translational Impacts Working Group Deliverables

Reactive Requests Survey (cont.)

Process:

The Task Group conducted a second survey of CTSA hubs focusing on these non-routine requests (Reactive Requests). The survey was conducted during the Impact Summit to engage participants in identifying and characterizing reactive requests. The survey was also distributed to CTSA hub evaluators who were encouraged to engage their hub members of their hub in responding to the survey.

Findings:

Origin (% of instances)	Primary Audience	Lead Time
CTSA PI (40 instances, 29%)	Senior leadership (40, 34%)	3–10 days: 32 (36%) 11–30 days: 21 (23%)
CTSA Element Lead (31, 22%)	Mid-level leadership (24, 20%)	< 3 days: 20 (22%)
Dept./Internal Leadership (23, 17%)	Internal operations (21, 18%)	> 30 days: 17 (19%)
College/Institute (18, 13%)	Funder/Regulatory (19, 16%)	

Translational Impacts Working Group Deliverables

Impact Evaluation Frameworks, Methods, Tools Repository

Process

The Task Group, based on the data gathered through surveys and group discussions that it was impractical to identify a single, unified impact evaluation framework. The group developed a repository based on the frameworks, methods, and tools already employed by CTSA hubs for their impact evaluation work. These frameworks, methods, and tools have been described in a repository.

Findings:

The prototype repository includes the following information:

- Framework/Method/Tool
- Description
- Applicability (context) for using
- Barriers, Challenges
- Keywords
- References

Translational Impacts Working Group Deliverables

Early Evidence of Use

- Resources and concepts are already being adapted or referenced in related CTSA impact-assessment activities.
- The work provides a foundation for shared resources, greater consistency, and cross-hub knowledge exchange.
- The landscape and request analyses have identified concrete priorities for the next phase of instrument development.

Recommendations and Next Steps

1. Refine and maintain the shared vocabulary, taxonomy, and repository.
2. Determine which resources belong in a permanent repository such as Zenodo and which should remain editable, living documents.
3. Expand the inventory while maintaining any commitments concerning site anonymity or attribution.
4. Advance the development and validation of impact instruments, tools, and processes.
5. Continue the work through a proposed Translational Impact Working Group or discussion group.
6. Develop additional manuscripts, white papers, presentations, or practical guidance from the task group's findings.

Translational Impacts Working Group Deliverables

2. Impact Summit Task Group

Leads: Amelia Bucek (Northwestern);
Emmanuel Tetteh (WashU)

A forum for learning, sharing best practices, collaboration, and identifying standard cross-hub TSI metrics. The Translational Impact Summit will be modeled after the highly successful CTSA “Collaborative Workshops”, with WG members creating the agenda to establish a strong and highly interactive event and engage participation from the learning health system, industry, community, and government



Translational Impacts Working Group Deliverables

Translational Impact Summit

Steering Committee

- Convened monthly from July 2025 - present
- Co-developed agenda, identified speakers, planned evaluation



Pamela Davidson, PhD
UCLA Clinical
Translational Science
Institute



John Farrar, MD, PhD
University of
Pennsylvania CTSA



Michelle Maclay
NC TraCS Institute
UNC at Chapel Hill



Liz Middleton, PhD
Harvard Catalyst
Harvard Medical School



Andrea Molzhon, PhD
Wright Center, Virginia
Commonwealth
University



**Rechelle R. Paranal,
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Lauren Rieger, MNM
Center for Clinical and
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University of Illinois
Chicago



Amelia Bucek, MPH
Northwestern University
Clinical and Translational
Sciences Institute



Emmanuel Tetteh, MD, MPH
Washington University in St.
Louis Institute for Clinical and
Translational Science

Translational Impacts Working Group Deliverables

Translational Impact Summit

Objectives and Pre-meeting Engagement

- 715 unique registrations
 - Affiliation with 66 CTSA hubs and NCATS
- 28 abstract submissions to the virtual poster session

Meeting Objectives

1. Highlight the Broader Landscape of Translational Impact

Showcase key collaborations and successful examples of translating science into policy and population health, with insights from other sectors.

2. Equip Attendees with Tools and Strategies to Enhance Impact

Share practical methods to evaluate, communicate, and embed impact using health and economic indicators

3. Strengthen Shared Capacity Across the CTSA Network

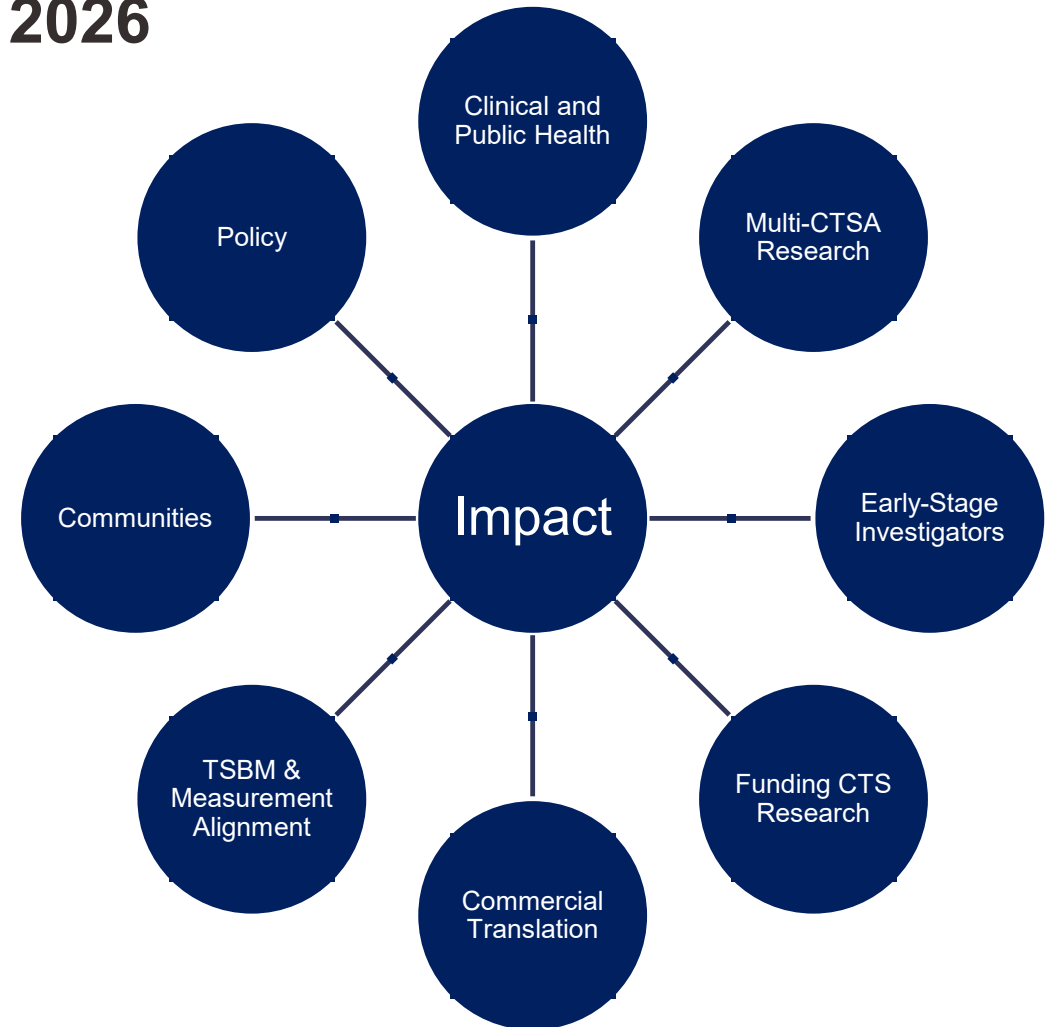
Foster collaboration by sharing effective strategies for planning, implementing, and disseminating impact-driven research

Translational Impacts Working Group Deliverables

Translational Impact Summit - March 2-3, 2026

Topics, Speakers, and Attendance

- 13 sessions
- 34 speakers & moderators
 - 19 CTSA hubs + NCATS represented
 - Community organization & Public health department
- Presentations spanned the translational spectrum
- 439 unique attendees
- In post-event survey:
 - 77% learned new strategies (program planning, evaluation or dissemination)
 - 84% said the event was “an effective use of my time”



Translational Impacts Working Group Deliverables

Translational Impact Summit

Dissemination

Meeting Materials Available Online

- **Virtual posters deposited to Translational Impacts Zenodo Community**
- Meeting materials (agenda, slides, recordings, summaries, references, etc.) available:
 - Zenodo: <https://zenodo.org/records/21045993>
 - CCOS website: <https://bit.ly/2026ImpactSummit>
- ★ Impact Summit Manuscript in preparation, planned submission to JCTS by end of Summer 2026

Translational Impacts Working Group Deliverables

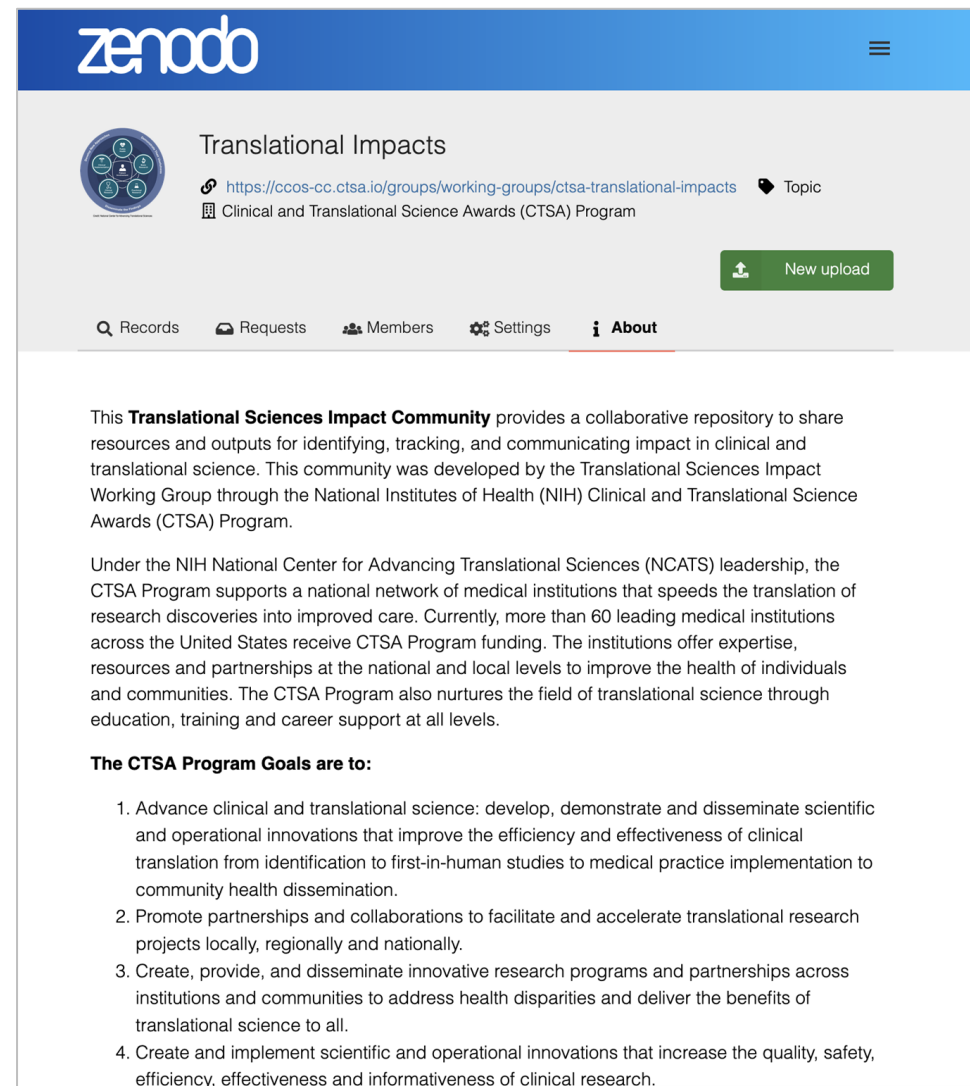
3. Impact Repository Task Group

Leads: Verónica Hoyo (Northwestern U); Shannon Casey (UW - Madison); Bart Ragon (U. Virginia iThriv)

Searchable, curated collection of TSI resources (e.g., instruments, templates, frameworks, visualizations, protocols, and case studies, as well as collaborative outputs by the larger group) made openly available as a Zenodo Community to support a sustainable and FAIR resource. Regular calls for deposits and use of this resource will be reinforced.

A Zenodo Community makes materials searchable and accessible

- Records are FAIR and discoverable by people and machines
- Materials assigned DOIs, making them citable and trackable
- Metrics available on the item and collection level
- Accepting deposits now
- Next actions: guidebook for deposits and office hours





Translational Impacts

<https://ccos-cc.ctsa.io/groups/working-groups/ctsa-translational-impacts>

Clinical and Translational Science Awards (CTSA) Program

zenodo

The Translational Impacts Zenodo Community is a collaborative repository for sharing evaluation resources, tools, and outputs related to identifying, tracking, and communicating the impacts of clinical and translational science. The community includes materials produced from 2023 to the present.

CTSA Translational Impacts Zenodo Community has:

47 

Digital Records

4,293 

Total Unique
Views

3,883 

Total Unique
Downloads

Top 5 Most Viewed Translational Impacts Resource

Data updated on: 7/10/2026 9:31:35 AM

N Unique Views

Quick Start Guide: Translational Impacts Repository	409
A Global Model for FAIR and Open Research: Scalable, Collaborative Infrastructure in Action - Zenodo & InvenioRDM Update	165
Building Community Capacity for Translational Impact: A Human-Centered Research Fellowship Model	159
Translational Science Case Studies Work Group: Examining the barriers and facilitators to impactful research	139
2023 NUCATS Impact Report	133

Top 5 Most Downloaded Translational Impacts Resource

Data updated on: 7/10/2026 9:31:35 AM

N Unique
Downloads

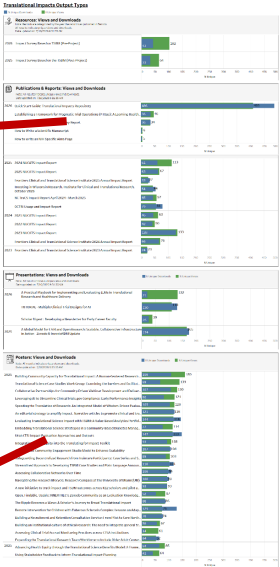
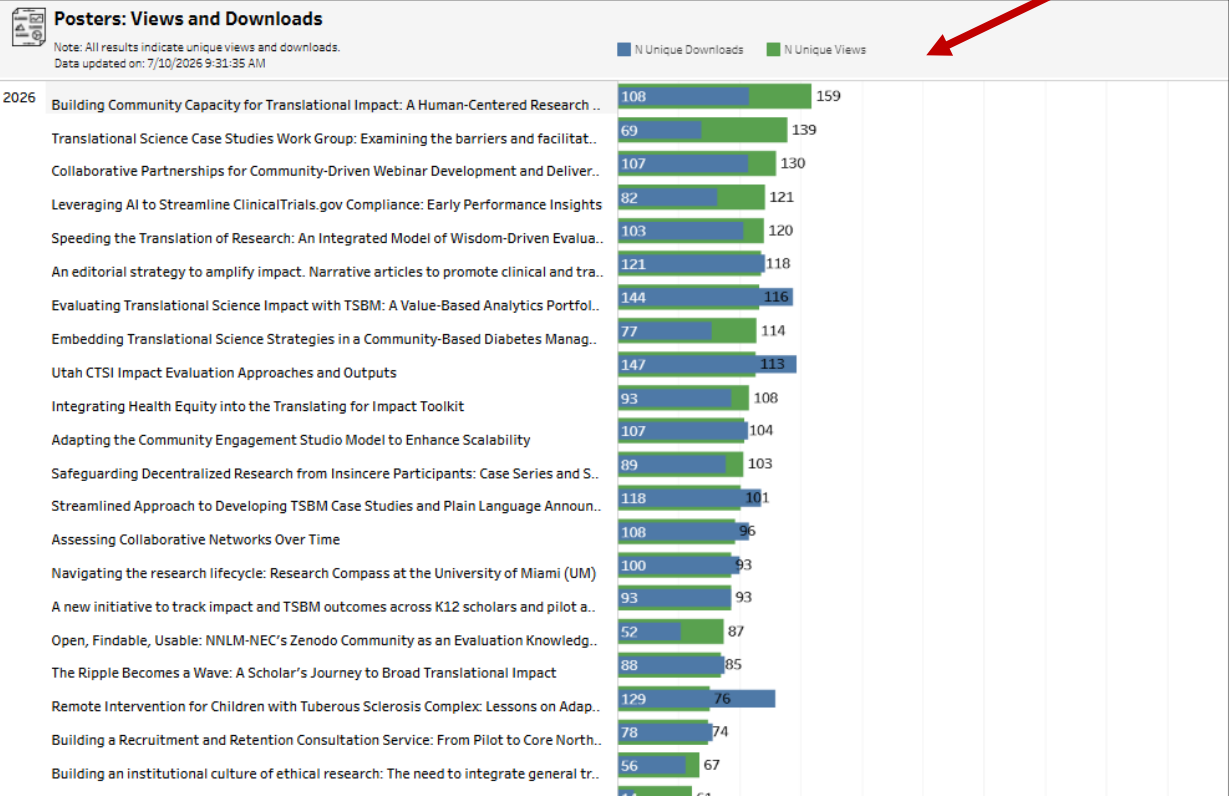
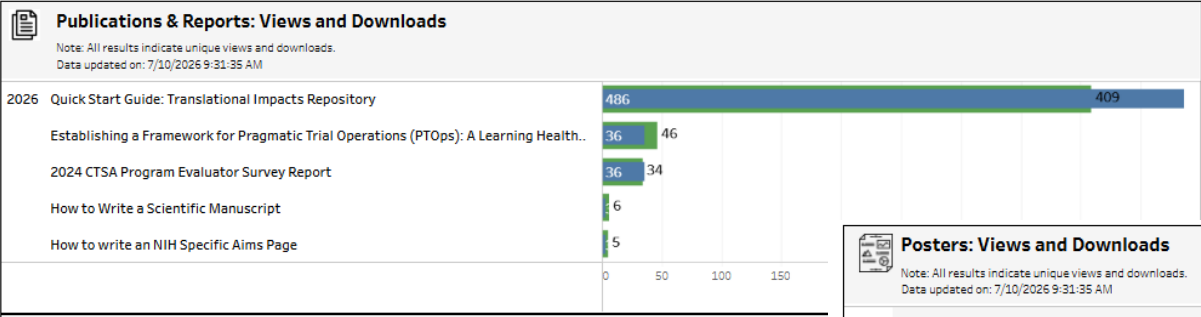
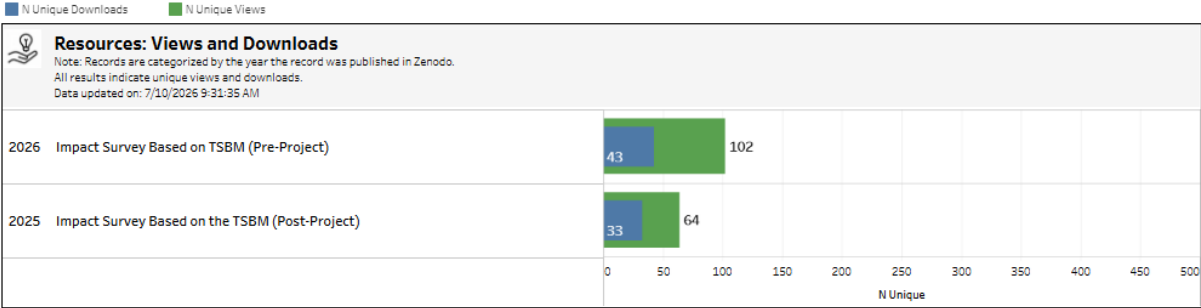
Quick Start Guide: Translational Impacts Repository	486
A Global Model for FAIR and Open Research: Scalable, Collaborative Infrastructure in Action - Zenodo & InvenioRDM Update	174
Utah CTSI Impact Evaluation Approaches and Outputs	147
Evaluating Translational Science Impact with TSBM: A Value-Based Analytics Portfolio Analysis	144
TUTORIAL - Multiple Clinical Trial Designs for AI	130

Translational Impact Zenodo Community Top Most Viewed and Downloaded Resources: 2023-present

Note: Records are categorized by the year the record was published in Zenodo.
Data updated on: 7/10/2026 9:31:35 AM

Output Title		N Unique Views	N Unique Downloads
2026	Quick Start Guide: Translational Impacts Repository	409	486
	Building Community Capacity for Translational Impact: A Human-Centered Research Fellowship Model	159	108
	Translational Science Case Studies Work Group: Examining the barriers and facilitators to impactful research	139	69
	A Practical Playbook for Implementing and Evaluating LLMs in Translational Research and Healthcare Delivery	132	21
	Collaborative Partnerships for Community-Driven Webinar Development and Delivery to Advance Translation..	130	107
	Leveraging AI to Streamline ClinicalTrials.gov Compliance: Early Performance Insights	121	82
	Speeding the Translation of Research: An Integrated Model of Wisdom-Driven Evaluation and Continuous Qua..	120	103
	An editorial strategy to amplify impact. Narrative articles to promote clinical and translational research	118	121
	Evaluating Translational Science Impact with TSBM: A Value-Based Analytics Portfolio Analysis	116	144
	Embedding Translational Science Strategies in a Community-Based Diabetes Management Pilot Program to In..	114	77
	Utah CTSI Impact Evaluation Approaches and Outputs	113	147
2025	A Global Model for FAIR and Open Research: Scalable, Collaborative Infrastructure in Action - Zenodo & Inveni..	165	174
	2024 NUCATS Impact Report	113	61
2024	2023 NUCATS Impact Report	133	128

Translational Impacts Output Types



Lessons Learned

- Everyone is interested in impact - how to fully engage?
- There is still much work to do to fully understand and leverage impact in the CTSA Program
- Opportunities to explore impact-oriented discussions and collaborations across the evaluators, D&I, informatics and data science, etc.

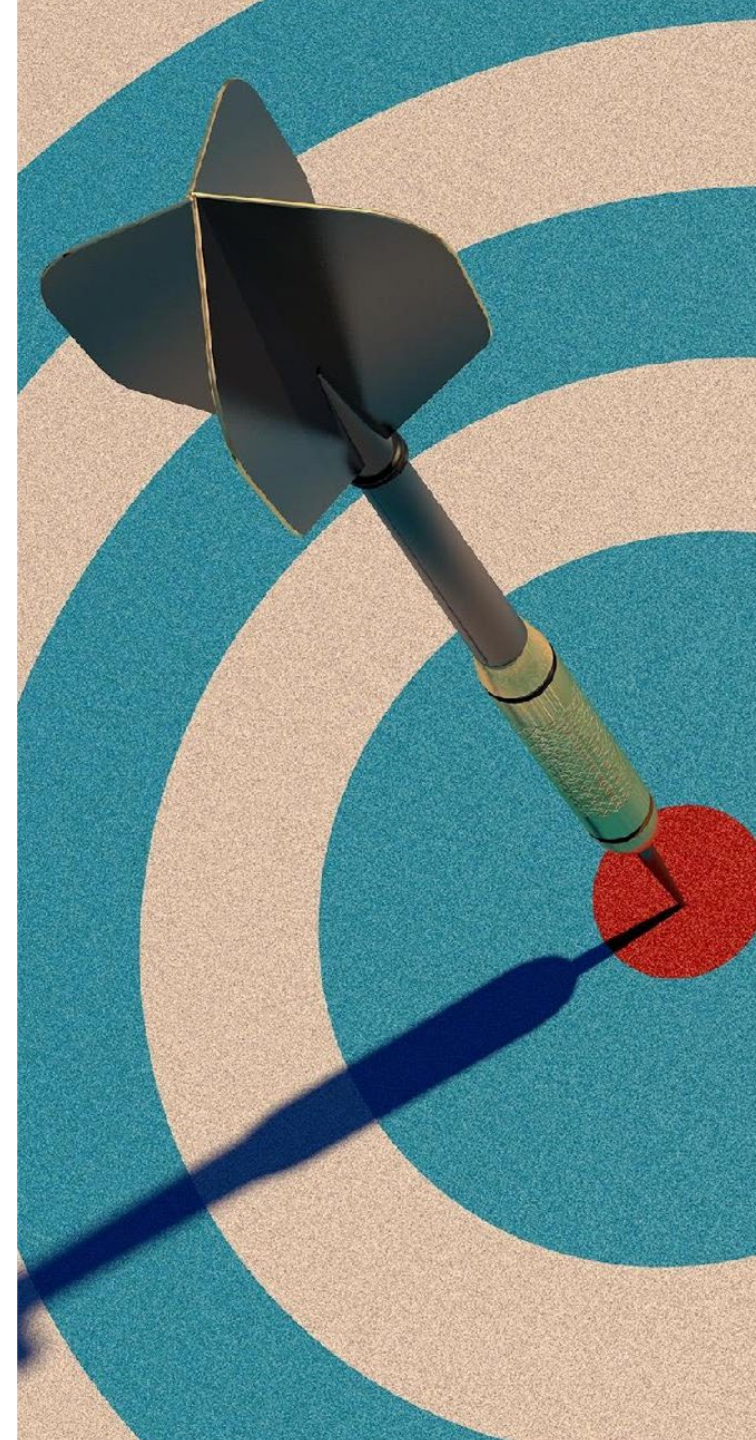
Suggestions:

- CTSA Working Group Guidebook for people proposing WGs
- WG COP/listserv/resources



Impact of the Translational Impacts WG

1. Network synergy with the CTSA Impact Coordinating Group
2. Productivity: 3 manuscripts under development / review
3. Living repository
4. Strong community of practice
5. New collaborations



Thank you!

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Next Meeting: September 14

August Meetings are Cancelled

Agenda

- WG Report Out: Overcoming Barriers in Women's Health Research
- Pod Spotlights:
 - Baylor University
 - Institute for Clinical & Translational Science at the University of California-Irvine



**If you are unable to attend a meeting, please inform us at steeringcmte@ccos.ctsa.io. Slides and summaries will be made available post-meeting. Substitutions are not permitted for Steering Committee meetings.*